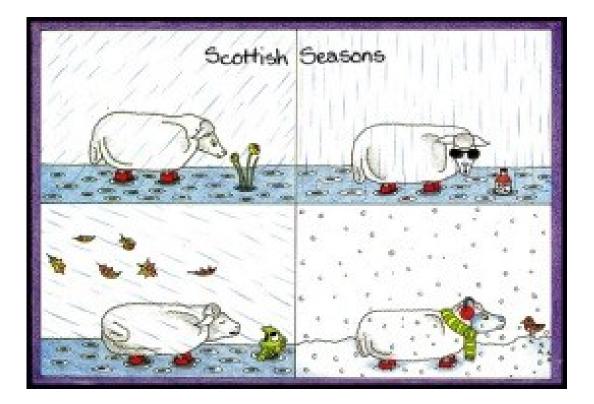
#### **Quality and the sustainable visitor economy** Wednesday 29<sup>th</sup> October 2014



Lee McRonald International Partnerships Manager









## Long Version

The customer journey...



#### • QUALITY

#### • SUSTAINABILITY

#### • PARTNERSHIP





• Why Scottish tourism cares about quality

 $\odot$  Why we invest in it

 Its strategic importance for the visitor economy



### Strategic context: the role and position of VisitScotland in the Scottish tourism industry

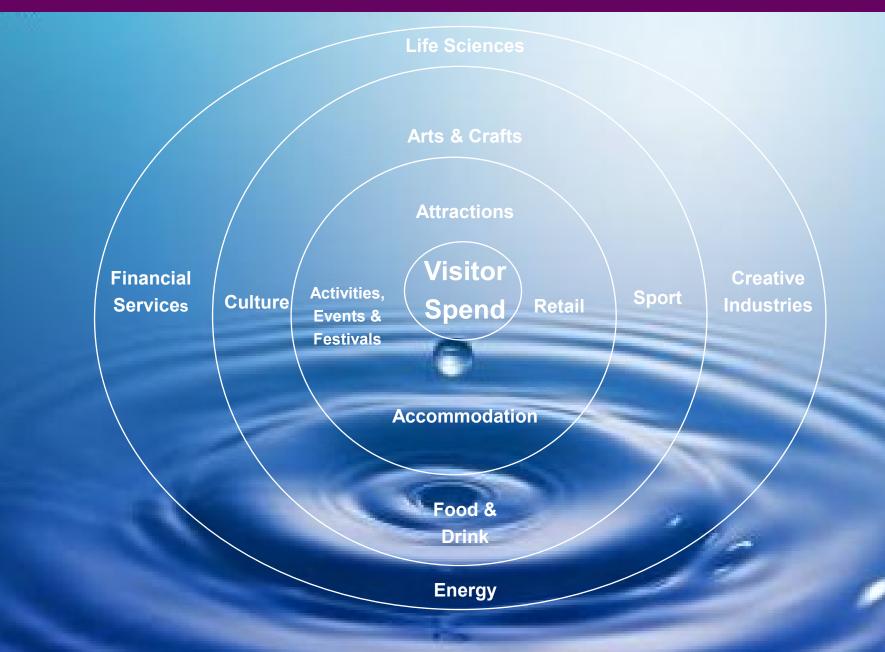
#### Who we are







#### Moving beyond traditional definitions of tourism & Scotland





# To maximise the sustainable economic benefit of tourism to Scotland



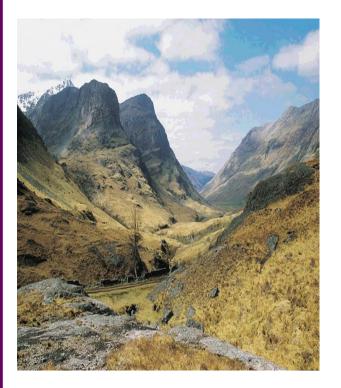


"Tourism that takes full account of its current and future economic, social and environmental impacts, addressing the needs of visitors, the industry, the environment and host communities."

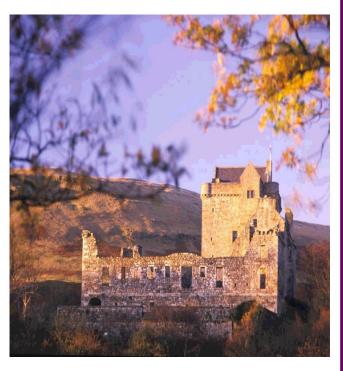
Source: UNWTO

#### So how do we deliver...?

#### A must-visit, *must-return* destination







Scotland

#### Dramatic

#### Human

Enduring

#### So quality of experience is crucial...





#### **Quality Assurance**





#### ✓ All sectors

Provides tourism business with
 *advice* to help them grow and
 maximise their strengths





- Provides tourism businesses with
  a *star rating*
- ✓ Focus on the *quality* of the visitor experience
- Mystery guest visit



#### The customer journey...









What to See & Do

Accommodation







#### Economic benefit from events











SCOTLAND 201





#### Growing reputation...



#### ...not just marketing and infrastructure



#### Key areas of operation

## Scotland<sup>™</sup>

#### Marketing

Quality

**Events** 







#### Information



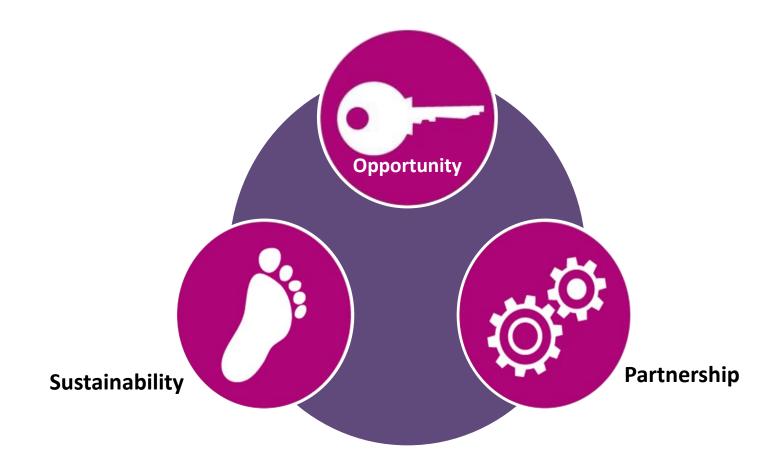






#### ...but we can't do it alone...





#### Quality and the national tourism strategy





LEADING ON INDUSTRY MATTERS







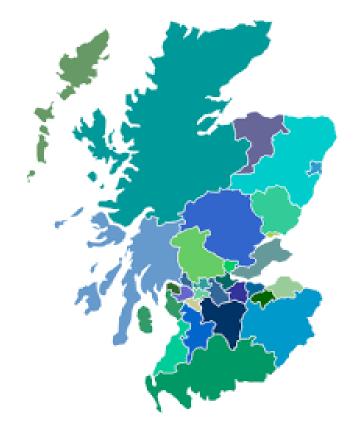


To make Scotland...

First choice for **high quality**, **value for money** and memorable customer experiences, delivered by skilled and passionate people

#### Making quality happen





- Influencing role:
- Creation of Tourism Development Framework
- Role of the planning system in delivering the visitor economy

#### Tourism development framework

- The primary purpose of this Framework is to:
  - Place tourism at the centre of strategic thinking and planning
  - Provide guidance to council planning authorities to help secure growth in the visitor economy
  - Highlight future opportunities for investment and development
  - Promote actions needed to support growth in a structured and consistent manner









#### Some key statistics

#### Tourism is everyone's business



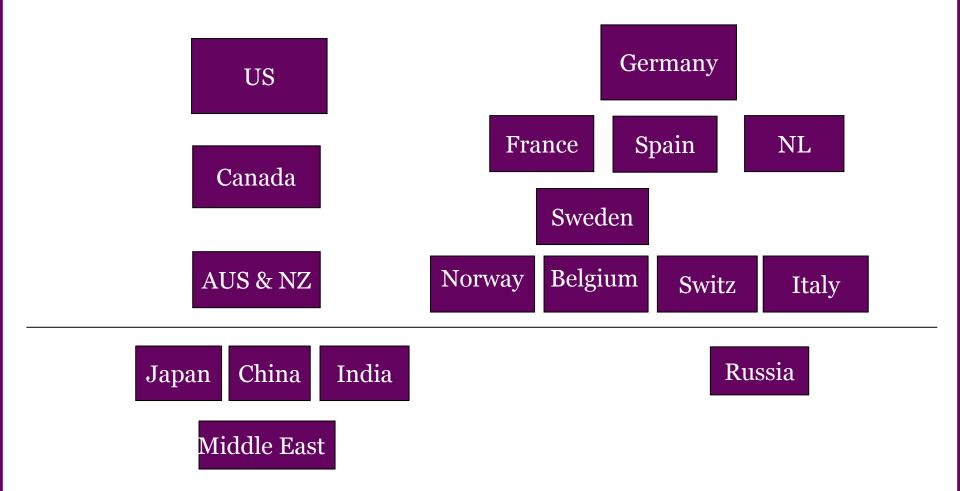
- 15million overnight visitors
- > 270,000 jobs
- > 20,000 diverse businesses
- > 12% employment
- Huge growth potential
- A sustainable, permanent industry



cotland

#### **Key International Markets**





Other markets

#### International markets: volume & value



Rank	Source: IPS (P) 2011, GBTS 2013	Trips(000)	Expenditure (£m)
1	USA	332.6	228.5
2	Germany	250.2	138.3
3	France	169.0	130.4
4	Norway	93.4	112.1
5	Australia	130.2	102.9
6	Canada	103.1	82.5
7	Spain	132.0	79.0
8	Ireland	194.9	74.0
9	Netherlands	131.1	63.6
10	Sweden	60.2	44.6
	Rest of World	749.1	433.9
	Total International	2,345.8	1,489.7
	GB (m)	13,360	3,018
	Total GB and International	15,705.8	4,507.7

#### (P) Provisional data.



# 96%

## of visitors to Scotland enjoyed their holiday experience



# The strategic importance of quality

#### But...why?







#### A more competitive destination





Must *visit?....* Must *return??* 

#### Consumer expectations









#### A crowded market place





#### QA case study





#### Quality and economic growth

In short, quality – and consistency – is vital if we are to deliver high quality experiences ...that attract visitors with a high willingness to pay

 This enables us to achieve a more environmentally sustainable growth, by focusing on **building value** rather than volume

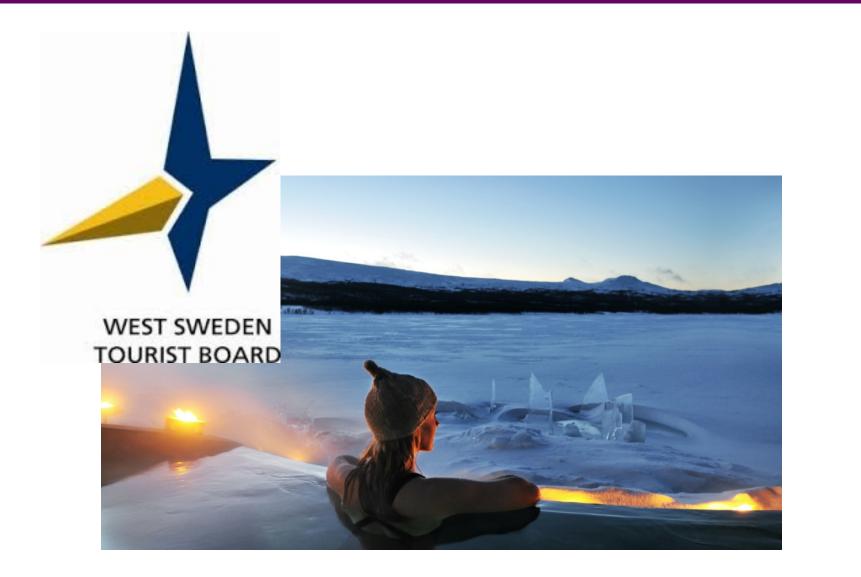




# The potential of international partnerships

#### West Sweden









# swedish

37



# 







Mutual benefit from exchange of best practice

 Providing a stronger message to consumers about the *importance and benefits* of quality

 Creating a stronger, shared voice on the *importance of quality and sustainability* for destination development







